

**For further enhancements in time for 2<sup>nd</sup> Sem 2011-12**

Asian Theological Seminary- MA in Urban Transformational Leadership  
1<sup>st</sup> semester SY 2010-11, Tuesdays, 6:00-9:00-pm

**LEADERSHIP IN URBAN MOVEMENTS**

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**Brief Course Description**

This is a 3-unit course. It focuses on the social change philosophy, principles, strategies associated with social movements in general and among urban poor in particular and how leadership is developed and sustained in these movements. It then helps students derive biblical insights on the lessons of social movement organizing and leadership development and derive implications for their ministry of facilitating social transformation in urban communities.

**Course Objectives**

At the end of the course, students would have:

- Gained understanding of the nature, principles, and dynamics of social movement in general and among urban poor in particular, as a strategy for transformative change. This will be evident in being able to articulate those learnings.
- Gained understanding of processes and principles of leadership development in social movements as evident in being able to articulate them and /or apply learnings in analyzing selected cases
- Derived biblical insights on the above learnings and reflected as to what will be the most appropriate Christian response to social movements of the poor and to the quality of leadership formed out of these movements. The implications of such response to our concept of spirituality, theology of service and transformation and life and politics of our churches will be explored.

On the whole, this course is intended to further equip students for transformative urban ministry especially in the area of dealing with power issues.

**Course Outline and Schedule**

Schedule	Topic	References
Week 1	Course Orientation  Levelling off on students' awareness of or experience with social movements  The transformative change context of social movement and leadership	
Week 2-3	Social movement in the Philippines -rationale -history -driving force and ideology -goals -status	Read: Tadem and Morada ch1-3 ;  Fabros, et al Intro;

	Sharing /reflection on Group or team visits/interviews with urban poor movement organizations/leaders	
	Video Viewing : Lakas ng Sambayanan Reflection	
Week 4	Theories (derived from previous reflections and literature) Concepts on contentious politics and social movement	Tilly and Tarrow, Ch1.; Tarrow, Intro and Ch. 1  Rubin and Rubin Chs.1 and 4
Week 5	Viewing: <i>Gandhi</i>	Nagler:  Other background ref on Gandhi, his philosophy and his movement
Week 6	Reflections and deriving lessons from viewing <i>Gandhi</i> :  what is a social movement-philosophy, goal, principles, characteristics, leadership	
Week 7	Urban Poor Movement in the Philippines and leadership	Fabros, et al Intro; Karaos chapter in Fabros et al.
Week 8	Guest : An example of Urban Poor Movement- an organization that works for transformation and has history of sustained movement characteristics, and which demonstrates the critical role of sustained leadership development	
Week 9	Reflection on the presentation focusing on history and leadership development philosophy and processes  What is social movement leadership -types of leadership according to power distribution -principles -characteristics -process of formation  Discussion of biographies/profiles of selected urban movement leaders	Morris  Rubin and Rubin Chs.1 and 4  Other ref on : Strategies for organizing social movements, other urban movements
Week 10	Movement leaders Gandhi, King, Bonifacio, Olalia, other urban movement leaders	Ref: to be announced
Week 11	Guest: Insights on Leadership Formation and Spirituality in Urban Social movement/Transformational Leadership	

Week 12	Reflection  Transformational/Transformative Leadership in the context of urban movements  Strategies/Processes for social movement development and leadership development  Biblical reflections	
Week 13	Case Presentation/conference	
Week 14	Discussions about leader's profiles built by students  Insights from scriptures about movements for social change and leadership in these movements  Implications to urban transformation	
Week 15	Integration	
Week 16	Final Examination due	

### Assignments

1. Reading Log-Complete readings (logged) 500 pages for Masteral , 1000 pages for Doctoral
2. Reflection papers
3. Case Study and Presentation.

### Basis of Grading

Attendance and Quality of Class Input Including Reflection	
Papers-----	30
Reading Log-----	10
Case Study -----	30
Final/Integration Exam-----	30

### Class Project – a forum related to the course focus

#### References:

- Adams, John D. (ed.) (1986). Transforming Leadership: From Vision to Results. Miles River Press: Alexandria, VA.
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- Chetkovich, Carol and Frances Kunreuther. (2006). From the Ground Up. Ithaca, NY: Cornell University Press.
- Davey, Cyril. (2000). Saint in the Slums: Kagawa of Japan, Jersey City: Parkwest Publications.

- Della Porta, Donatella and Mario Diani. (2006). Social Movements: An introduction, 2<sup>nd</sup> edition. Blackwell Publishing: Malden, MA.
- Elliston, Edgar J. and J. Timothy Kauffman. Developing Leaders for Urban Ministries. Peter Lang: New York.
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- Karaos, Ana Marie. (1996). Manila's Urban Poor Movement : The Social Construction of Collective Identities. Ann Arbor, Mich. : UMI Dissertation Services.
- Linthicum, Robert, Organizing for Community Action. In Bessenecker, Scott. (2005). Quest for Hope in the Slum Community, pp. 269-281. Federal Way, WA: World Vision/Authentic.
- Lofland, John. (2008). Social Movement Organizations: Guide to Research on Insurgent Realities. New Brunswick, NJ: Transaction Publishers.
- Lussier, Robert N. and Christopher F. Achua. (2007). Effective leadership 3<sup>rd</sup> edition. Thompson South-western: Mason OH.
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- Myers, Bryant. (2000). The Church and Transformational Development. Transformation 17:2, pp. 64-67
- Nagler, Michael N. 2004. The Search for a Nonviolent Future: A Promise of Hope of Peace for Ourselves, Our Families and Our World. Novato, CA: New World Library.
- Northouse, Peter G. 2007. Leadership: Theory and Practice. 4<sup>th</sup> ed. Thousand Oaks, London New Delhi: SAGE Publications.
- Rubin, Herbert J. and Irene S. Rubin. Community Organizing and Development, 3d ed. Boston: Allyn and Bacon.
- Tadem, Theresa and Noel Morada (eds). (2006). Philippine Politics and Governance: Challenges to Democracy and Development. UP Political Science Department. Quezon City: University of the Philippines –Department of Political Science.
- Tarrow, Sidney. 1998. Power in Movement: Social Movements and Contentious Politics 2<sup>nd</sup> ed. New York: Cambridge University Press.
- Tilly, Charles and Sidney Tarrow. 2007. Contentious Politics. Boulder London: Paradigm Publishers.
- Woolpert, Stephen, Christa Daryl Slaton and Edward W. Schwerin. (eds). 1998. Transformational Politics: Theory, Study and Practice. Albany: State University of New York Press.
- Yoder, John Howard. 1994. The Politics of Jesus 2<sup>nd</sup> ed. Grand Rapids: Wm. N. Eerdmans Publishing Co.

**Others to be announced later**